







Quarter 1 - April 2025 to September 2025



All Performance Indicators Current Status Target Met Contextual Off Target - Negative Trend Off ...

Corporate Aim (Priority)	Count
Priority 1: One Council delivering for Local People	16
Priority 2: A Successful and Sustainable Growing Borough	7
Priority 3: Healthy, Active and Safe Communities	25
Priority 4: Town Centres for All	3
	51

Smart Narrative

- A total of 34 measures were assigned targets this quarter. Of these, 82% achieved their targets.
- 11 measures not only met their targets but also showed improvement compared to the same period last year. 6 met their targets but showed a negative year-on-year trend. 5 showed no change. 7 had no historical data available for comparison.
- The remaining 18% did not meet their set targets this quarter.
- Of these, **5** demonstrated a negative trend compared to the same period last year. **1** lacked historical data for comparative analysis these are shown in purple in the status visual.
- An additional 17 measures were contextual and therefore did not have set targets.
- 8 showed improvement. 5 showed a decline. 4 lacked historical data for comparison.

4 projects/actions have been completed, across Priority 1, 3 and 4. Priority 3 has 1 projects/actions identified as not progressing as expected, with further details provided within this report.

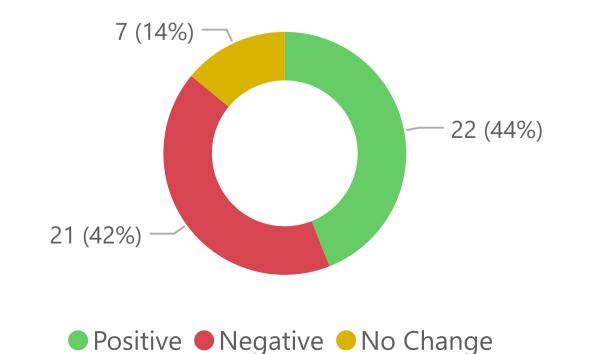
Summary Project Status Split

● Project/Action is Completed ● Project/Action is Not Progr... ● Project/Action is Progr...

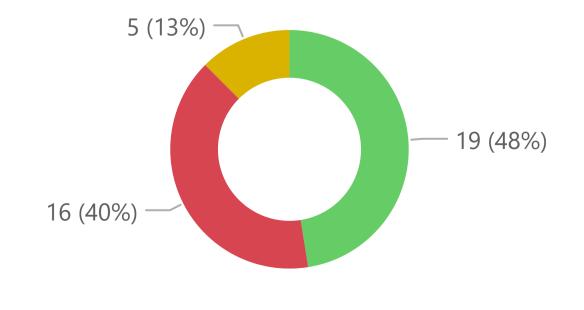
Priority 1: One C... 1 4



All Qtr.2 Trend Direction of PI's Compared to Previous Quarter



All Qtr.2 Trend Status of PI's Compared On Same Qtr in the Previous Financial Year



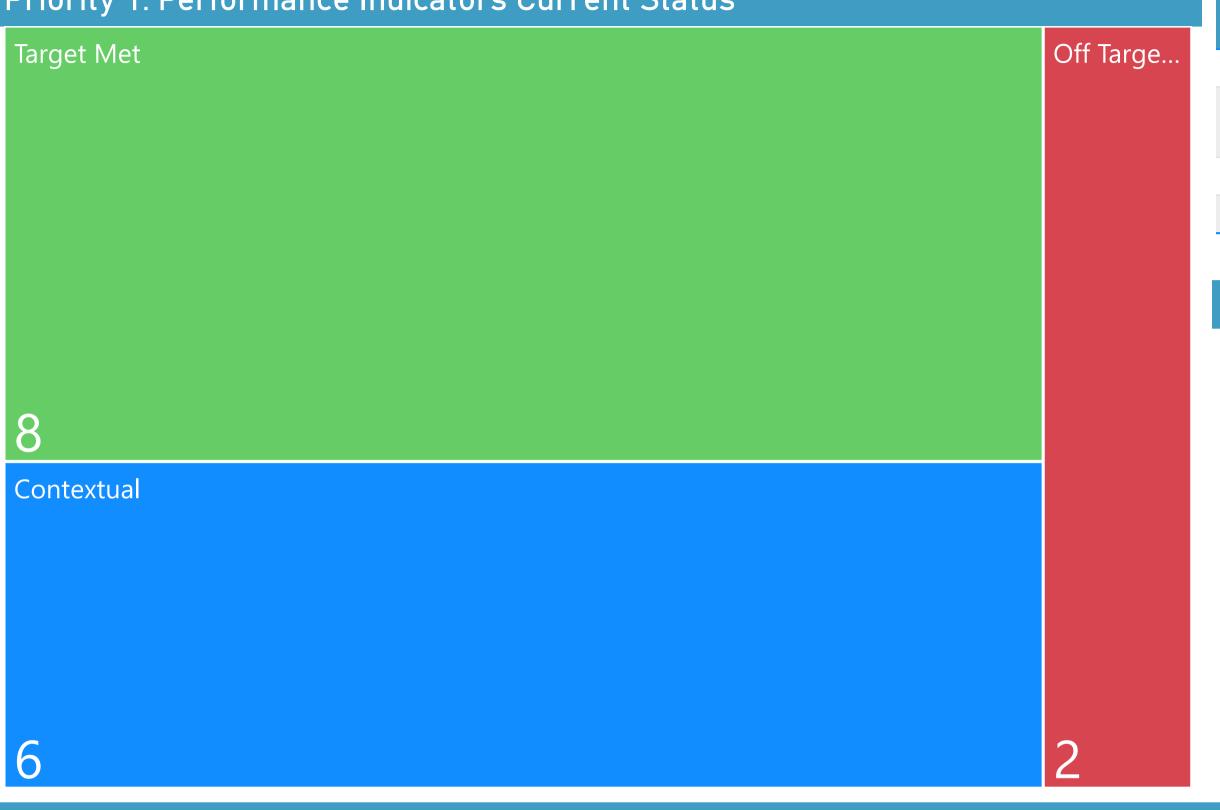
■ Improvement of Previo...
■ Deterioration of ...
■ No Change



Priority 1: One Council delivering for Local People



Priority 1: Performance Indicators Current Status



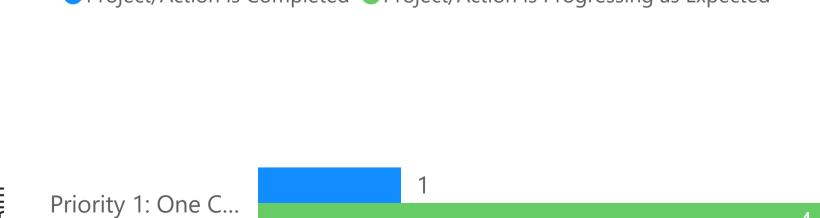
Corporate Objective	Count
Deliver services to a high standard every day	3
Develop professional talent across the Council and provide opportunities for staff to grow their careers	5
Ensure our services are efficient and accessible	6
Ensure strong financial discipline across the Council	2
Total	16

Smart Narrative

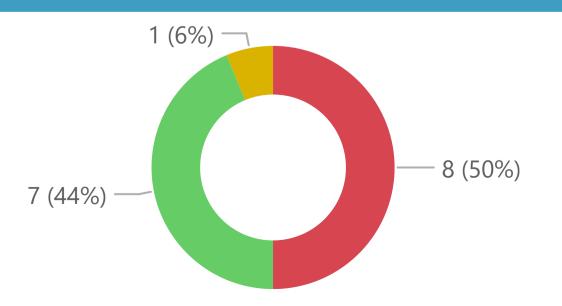
- A total of 10 measures were assigned targets this quarter. Of these, 80% achieved their targets.
- 6 measures not only met their targets but also showed improvement compared to the same period last year. 1 met their targets but showed a negative year-on-year trend. 1 showed no change.
- The remaining 20% did not meet their set targets this quarter.
- Both of theses measures showed year-on-year negative trend compared to the same period last year.
- An additional 6 measures were contextual and therefore did not have set targets.
- **3** showed improvement. **3** lacked historical data for comparison.
- 1 projects/actions has been completed, with all other project/actions progressing as expected this quarter, with further details provided within this report.

Priority 1: Summary Project Status Split

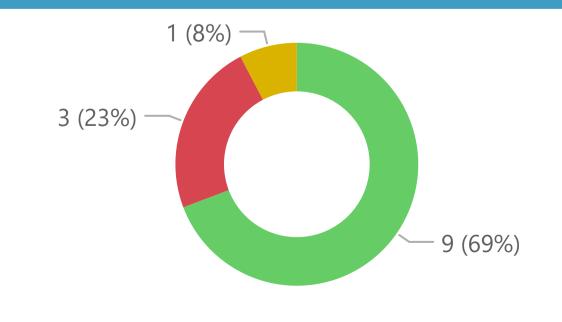
Project/Action is CompletedProject/Action is Progressing as Expected



Priority 1: Qtr.2 Trend Direction of PI's Compared to Previous Quarter



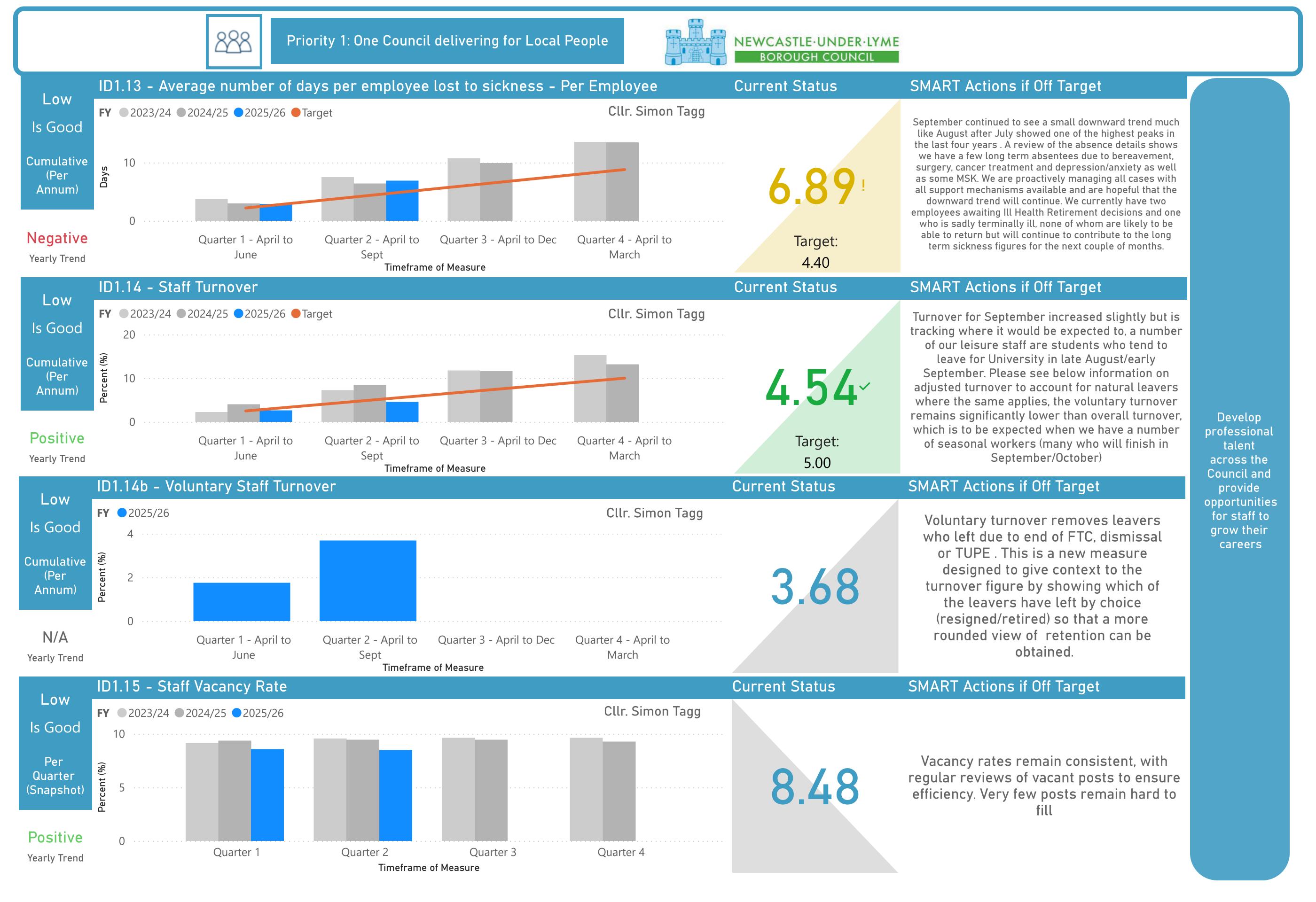
Priority 1: Qtr.2 Trend Status of PI's Compared On Same Qtr in the Previous Financial Year

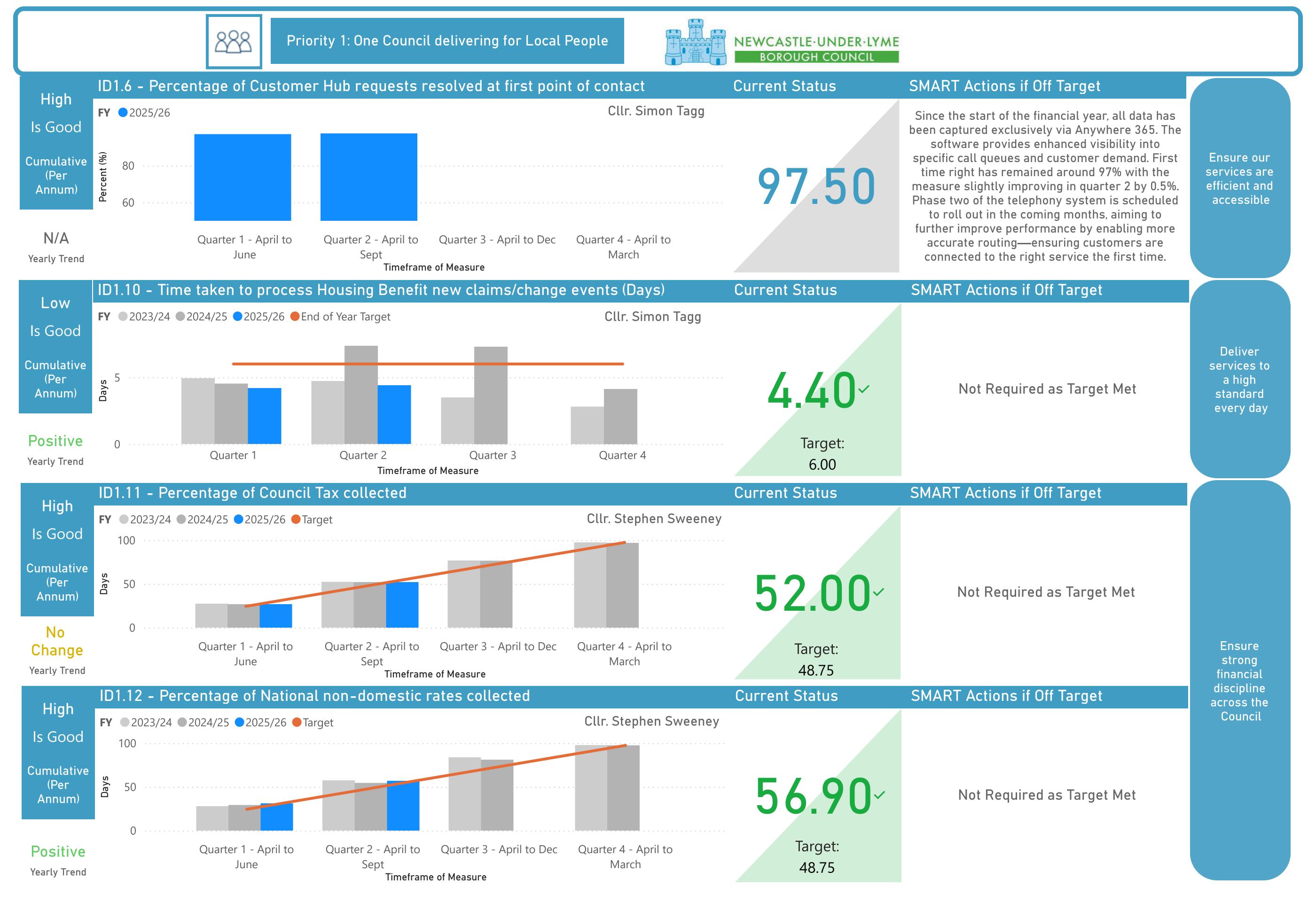


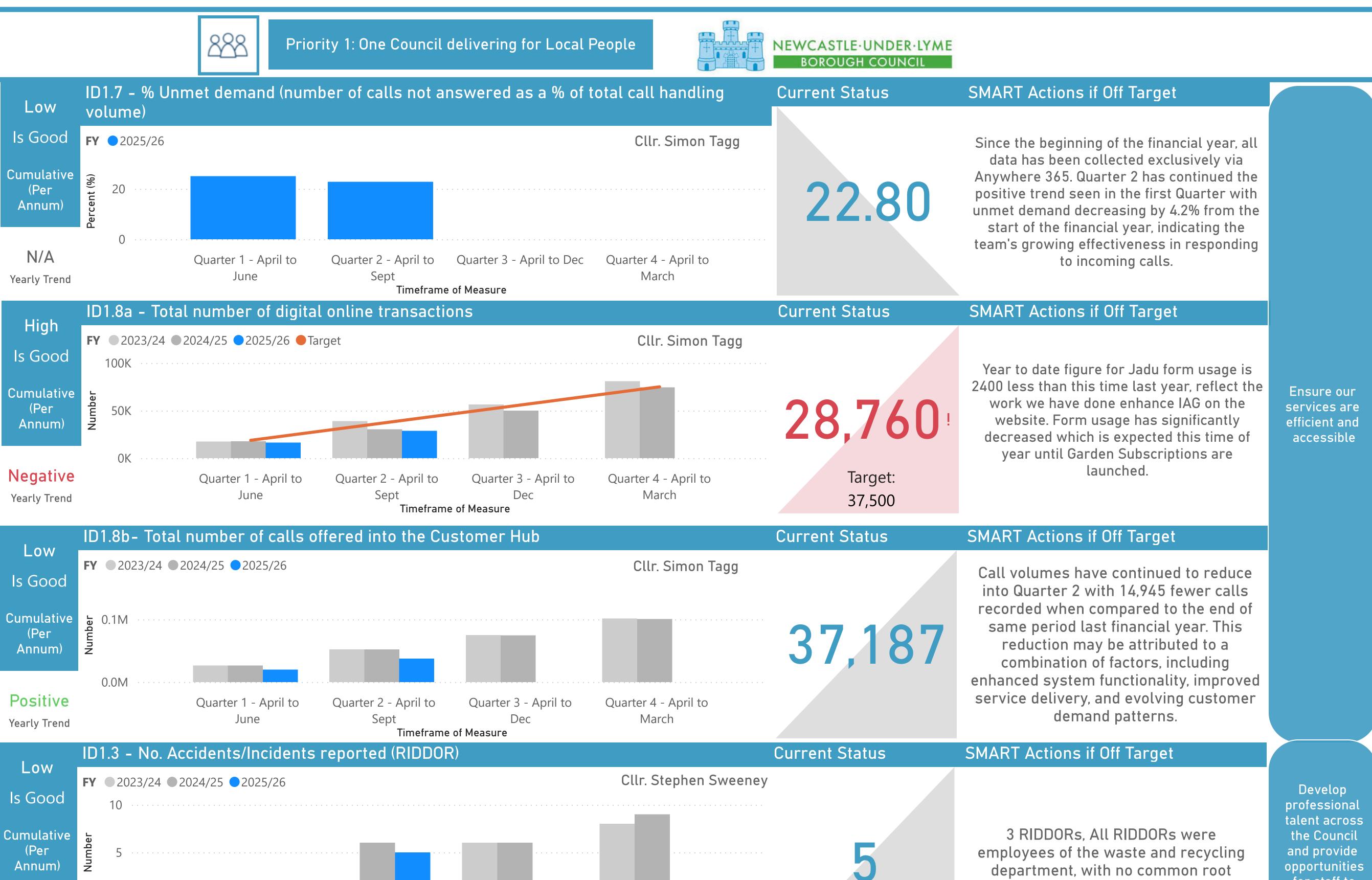
■ Improvement of Previ...
■ Deterioration of ...
■ No Change

NegativePositiveNo Change









Quarter 4 - April to

March

Positive

Yearly Trend

Quarter 1 - April to

June

Quarter 2 - April to

Timeframe of Measure

Quarter 3 - April to Dec

for staff to grow their careers

cause.



Priority 1: One Council delivering for Local People



Project Status Split for Priority 1.

Project/Action is Progressing as Expected

Project/Action is Completed

4

•					
Portfolio Holder	Service Area	Action	Corporate Objective	Status report	Commentary on progress
Cllr. Simon Tagg	 Strategy, People and Performance 2. All services 	Deliver a Workforce Strategy	Develop professional talent across the Council and provide opportunities for staff to grow their careers	Project/Action is Progressing as Expected	strategy in place and in progress.
Cllr. Simon Tagg	 Strategy, People and Performance 2. IT and Digital 3. Neighbourhoods All (digital enablement) 		Ensure our services are efficient and accessible	Project/Action is Completed	Project/Action has been completed.
Cllr. Stephen Sweeney	1. CommercialDelivery 2. Finance3. Legal &Governance	Identify and deliver opportunities to generate income from commercial development	Ensure strong financial discipline across the Council	Project/Action is Progressing as Expected	Contracts continue to be reviewed through the Commercial Council approach and savings delivered. Following approval to the principle of a pet cremation service, Architects have been appointed to produce the plans for the pet cremation service in advance of a planning application.
Cllr. Simon Tagg	1. Strategy, People and Performance 2. All services	Work with our communities to ensure services reflect local need	Work with our communities to ensure services reflect local need	Project/Action is Progressing as Expected	we continue to work with our local communities and understand their needs. Recent consultations include stakeholder surveys and focus groups on the subject of Local Government Reorganisation as well as the continuing work regarding the local plan which includes resident perspectives.
Cllr. Simon Tagg	1. Strategy, People and Performance 2. neighbourhoods 3. Regulatory	Work with partners to deliver the best for our communities	Work with partners to deliver the best for our communities	Project/Action is Progressing as Expected	Partnership working remains strong and productive with positive relationships across sectors including policing, and voluntary sectors. The Better Health Newcastle partnership brings partners from health, voluntary organisations and local authorities to approach and improve the health of our communities.





Priority 2: Performance Indicators Current Status

Off Target - Negative Tre... Target Met Off Target - No Trend

Corporate Objective	Count
A strong and sustainable economy where everyone benefits	1
Protecting our communities by improving how we use our enforcement powers.	2
Support the sustainable development of our towns and villages	4
Total	7

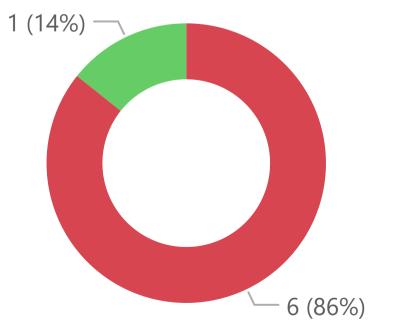
Smart Narrative

- A total of 7 measures were assigned targets this quarter. Of these, 71% achieved their targets.
- 3 measures not only met their targets but also showed improvement compared to the same period last year. 2 met their targets but showed a negative year-on-year trend.
- The remaining 29% did not meet their set targets this quarter.
- Of these, 1 measures showed year-on-year improvement. 1 lacked historical data for comparative analysis.
- There are no contextual measures within this priority.
- All projects/actions are now progressing as expected this quarter, with further details provided within this report.

Priority 2: Summary Project Status Split

Priority 2: Qtr.1 Trend Status of PI's Compared On Same Qtr in the Previous Financial Year

Project/Action is Progressing as Expected

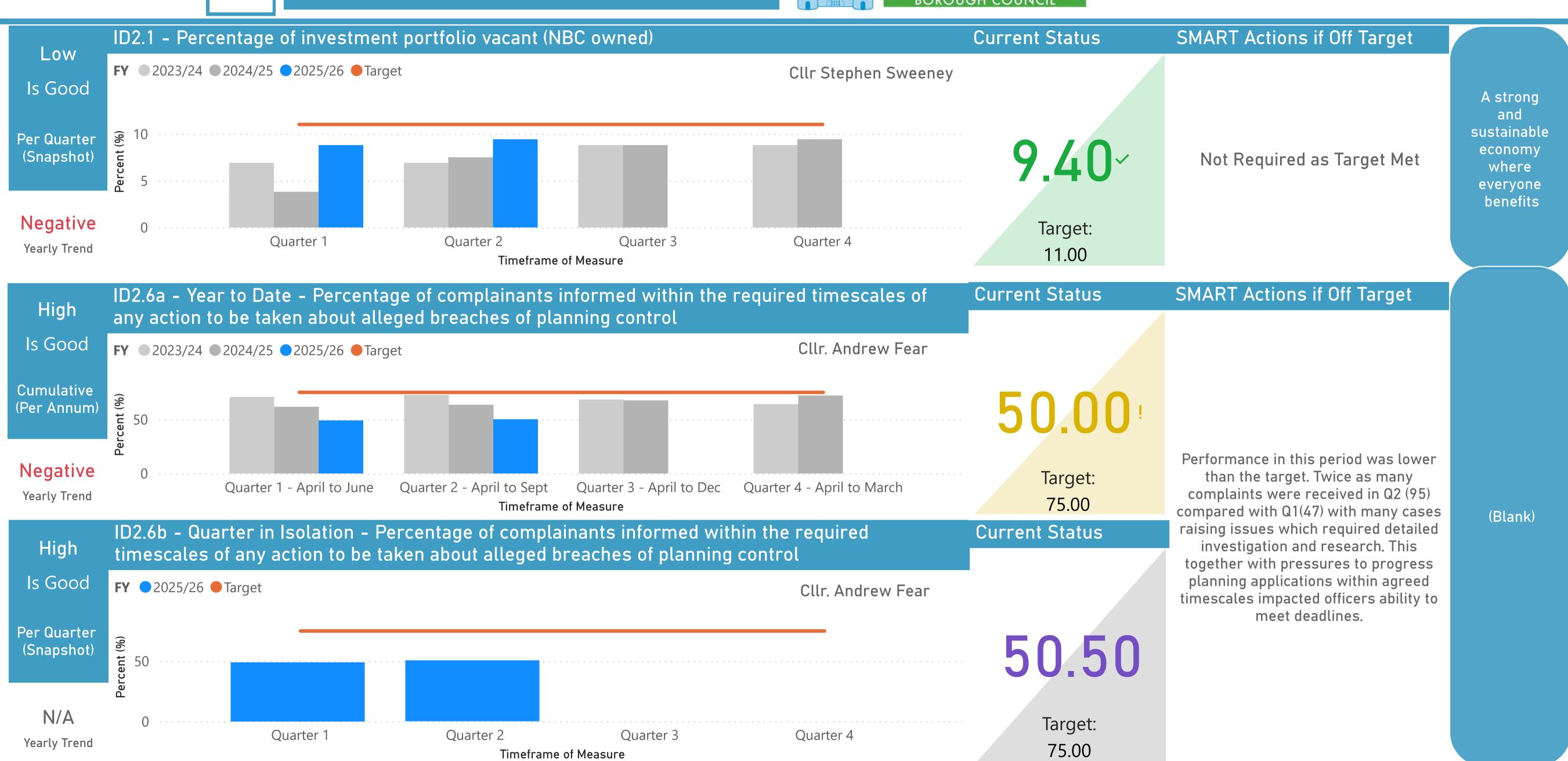


Priority 2: A Succ...

Deterioration of Previous Year
Improvement of Previous Year









Yearly Trend

Priority 2: A Successful and Sustainable Growing Borough

Timeframe of Measure



10.00

Support the

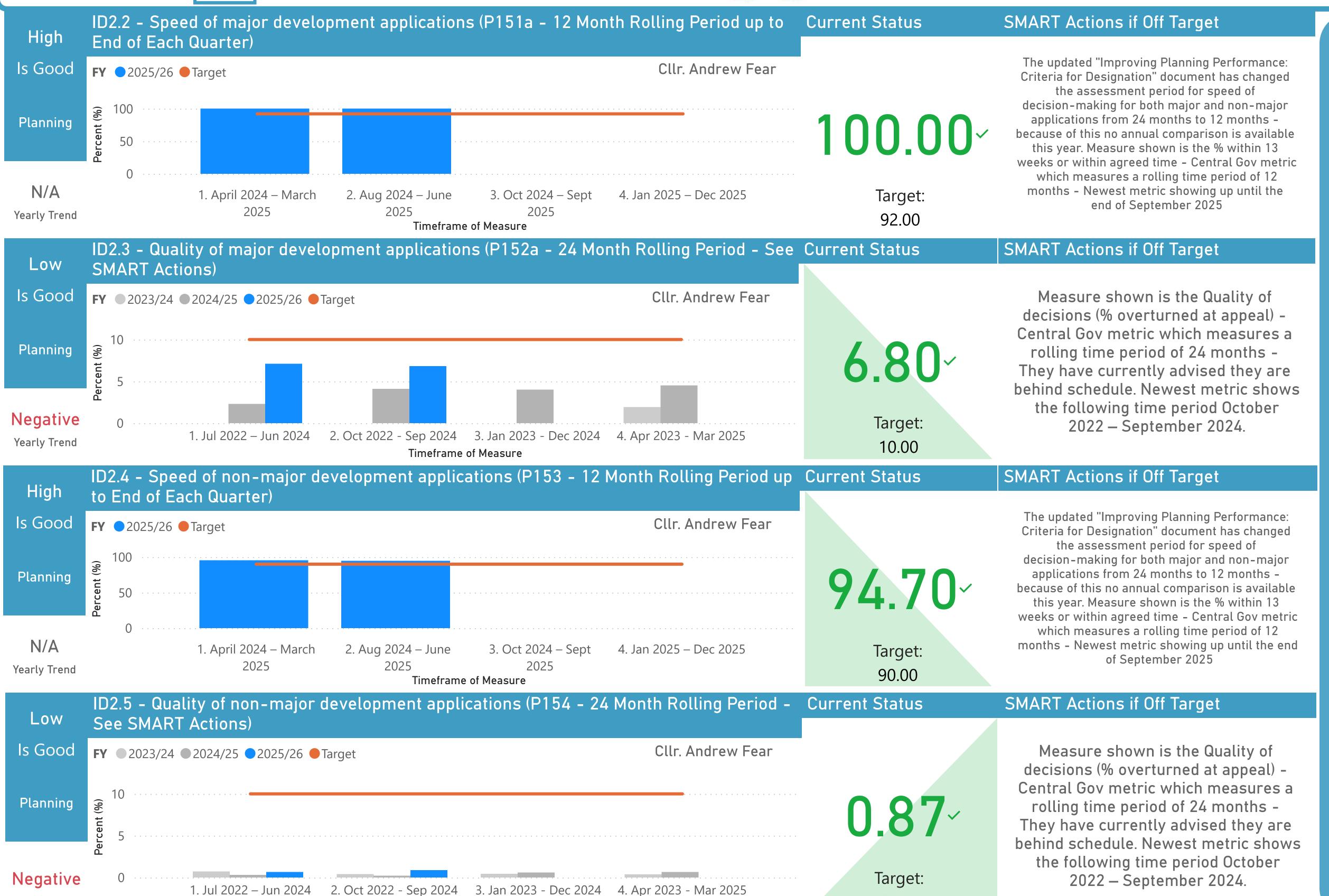
sustainable

development

of our

towns and

villages





live



Project Status Split for Priority 2.

Project/Action is Progressing as Expected

10					
Portfolio Holder	Service Area	Action	Corporate Objective	Status report	Commentary on progress
Cllr. David Hutchison	1. Sustainable Environment 2. All	Deliver the Sustainable Environment Strategy	Ensuring that the Council's operations are carbon neutral by 2030	Project/Action is Progressing as Expected	Delivery of the SES continues to progress well. All of the Councils directorates
Cllr. David Hutchison	1. Neighbourhoods	Protect our parks and green spaces for future generations	Ensuring that the Council's operations are carbon neutral by 2030		Phase 7 of the Borough Tree Planting Strategy is being designed ready for consultation. It is proposed to plant up a further 8 sites by March 2026, subject to the outcome of consultation and funding bids.
Cllr. David Hutchison	1. Sustainable Environment 2. All	Play an active role in the Staffordshire Sustainability Board	Secure a carbon neutral Borough by 2050	Project/Action is Progressing as Expected	The Council continues to play a leading role in SSB, having completed all agreed base pledges.
Cllr. Andrew Fear	1. Planning 2. Legal & Governance	Delivering the Newcastle Local Plan	Support the sustainable development of our towns and villages		The Local Plan examination hearing sessions were held in May and June 2025. The Inspector issued her post hearing views on the 01 August 2025. The Council has responded to matters raised by the Inspector in her post hearing views on the 23 September and now awaiting guidance on next steps on the Local Plan from the Inspector.
Cllr. David Hutchison	1. Regulatory 2. Neighbourhoods	Secure a successful resolution to the Walley's Quarry odour problem.	Protecting our communities by improving how we use our enforcement powers.	Project/Action is Progressing as Expected	
Cllr. Gill Heesom	1. Regulatory 2. Legal & Governance	Ensure that there are good homes for everyone and that every citizen has a safe and secure place to live	Ensure that there are good homes for everyone and that every citizen has a safe and secure place to		Work has been ongoing through quarter 2 to research and develop our Housing and Homelessness Strategy 2025 – 2028 for consultation. The Strategy will be accompanied by an action plan with annual reporting.





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Portfolio Holder	Service Area	Action	Corporate Objective	Status report	Commentary on progress
Cllr. Stephen Sweeney	1. Commercial Delivery 2. Strategy, People and Performance 3. Finance	Continue to bid for government funding to support the borough's ambitions, including the further development of Keele Science and Innovation Park and the University Growth Corridor.	A strong and sustainable economy where everyone benefits	Project/Action is Progressing as Expected	Awaiting Homes England decision on a grant contribution to town centre redevelopment projects.
Cllr. Stephen Sweeney	Commercial Delivery	Delivering the £16m Kidsgrove Town Deal, including: Facilitating the Chatterley Valley Enterprise Zone development to deliver 1700 quality jobs for local people; Enhancing Kidsgrove Railway Station and access to the local canal network; Developing a Shared Service Hub with key partners.	A strong and sustainable economy where everyone benefits	Project/Action is Progressing as Expected	Two projects have been completed and the remaining projects are proceeding to plan following revisions that were agreed with the Kidsgrove Town Deal Board.
Cllr. Stephen Sweeney	Commercial Delivery	Delivering the £23m Newcastle Town Deal, including: Development of key gateway sites including the 'Zanzibar' and Midway; Connecting residents and businesses to skills training for the digital world; Improving bus, cycling and walking infrastructure; Delivering a circus-themed performing arts Centre; Building more than 400 homes in Knutton and Chesterton.	A strong and sustainable economy where everyone benefits	Project/Action is Progressing as Expected	Projects are progressing to plan with the majority of projects well into delivery stage or nearing completion.
Cllr. Stephen Sweeney	1. Commercial Delivery 2. Neighbourhoods	Delivering the £4.8m Uk Shared Prosperity Fund programme, including: Improving the town centre; Supporting culture and heritage; Skills development for local people; Supporting the most vulnerable people.	A strong and sustainable economy where everyone benefits	Project/Action is Progressing as Expected	As we progress through the interim year of UKSPF funding, the programme has been strategically refocused to prioritise economic growth and resilience across the borough. To date, over 22 projects have been re-commissioned, each adapted to reflect evolving local and national priorities. Strategic Investment and Partnership Development • Keele University and Staffordshire University have been awarded grant funding to deliver targeted support to more than 20 local businesses, utilising student expertise to foster innovation, enhance productivity, and strengthen university-business collaboration. • The Newcastle and Stafford College Group has received funding to expand adult learning provision, supporting residents in acquiring new skills and improving employability. • The Staffordshire Growth Hub has been supported through grant funding to enhance its business advisory capacity, enabling more comprehensive support for SMEs navigating current economic challenges. Community Engagement and Cultural Development • Funding has been allocated to the Philip Astley Centre and Support Staffordshire to promote volunteering and cultural awareness, contributing to community cohesion and the enrichment of local heritage. Forthcoming Activity: Creative Industries Programme In the next quarter, a new programme focused on the Creative Industries will be initiated. This will include the development of a detailed action plan to establish a Creative Hub, designed to align with the Local Industrial Strategy and address the specific needs of the sector. This initiative aims to stimulate innovation, attract investment, and support the growth of creative enterprises within the borough.





Priority 3: Performance Indicators Current Status Corporate Objective Count Target Met Off... Delivering an economic and cultural legacy from the celebration of the borough's 850th anniversary in 2023. Ensure that our most vulnerable residents are supported through the impact of the rising cost of living. Ensure that there are good homes for everyone and that every citizen has a safe and secure place to live Further increasing recycling rates across the borough with a particular focus on food waste Reduce anti-social behaviour and crime in our communities Secure a step change in street cleanliness and the quality of the public domain Support the development of community solutions to local problems **Total Smart Narrative** • A total of 16 measures were assigned targets this quarter. Of these, 88% achieved their targets. 4 measures not only met their targets but also showed improvement. 2 met their targets but showed a negative Contextual year-on-year trend. 4 showed no change. 6 had no historical data available for comparison. • The remaining 12% did not meet their set targets this quarter. Of these, 2 demonstrated a negative trend compared to the same period last year. • An additional 13 measures were contextual and therefore did not have set targets.

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6 showed improvement. **7** showed a decline.

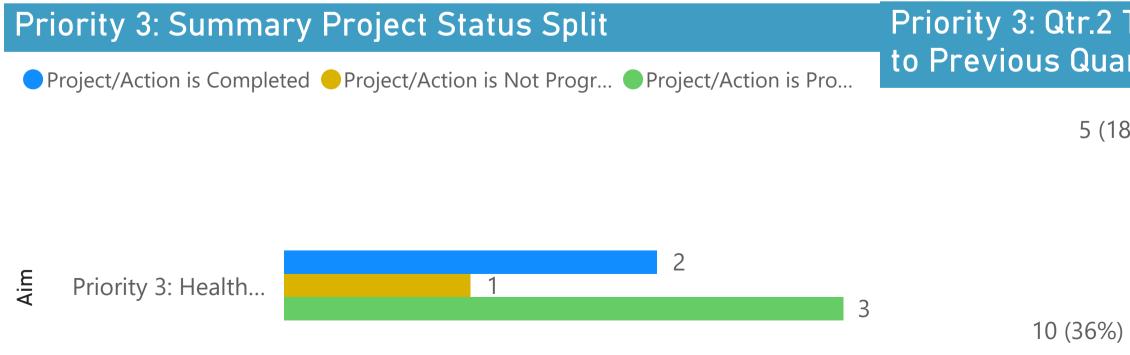
• 2 projects/actions has been completed, 1 projects/actions identified as not progressing as expected, with further details provided within this report. All other project/actions progressing as expected this quarter.

Priority 3: Qtr.2 Trend Status of PI's Compared On

Deterioration of Previo...
Improvement of ...
No Change

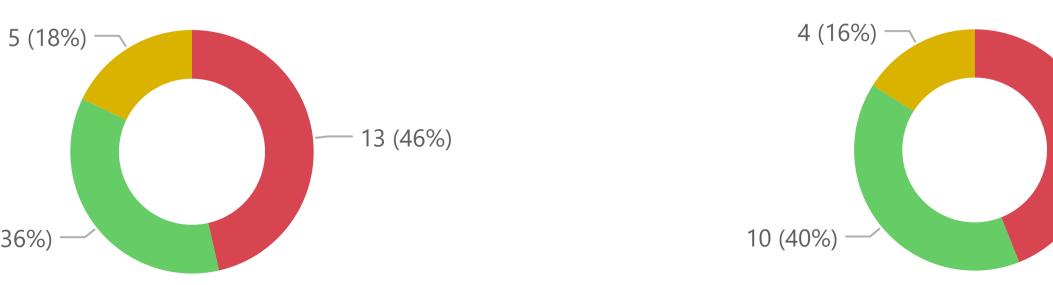
11 (44%)

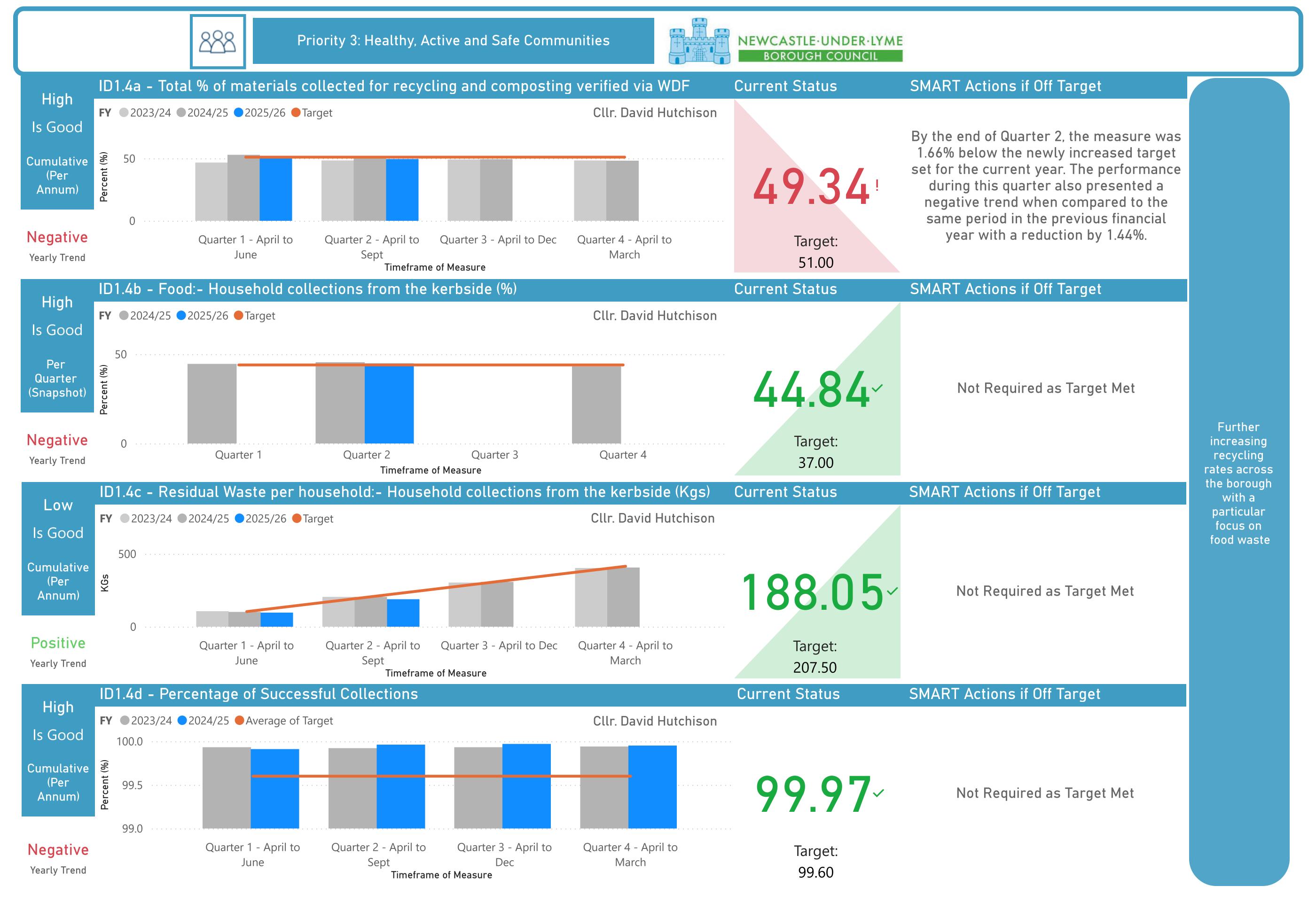
Same Qtr in the Previous Financial Year



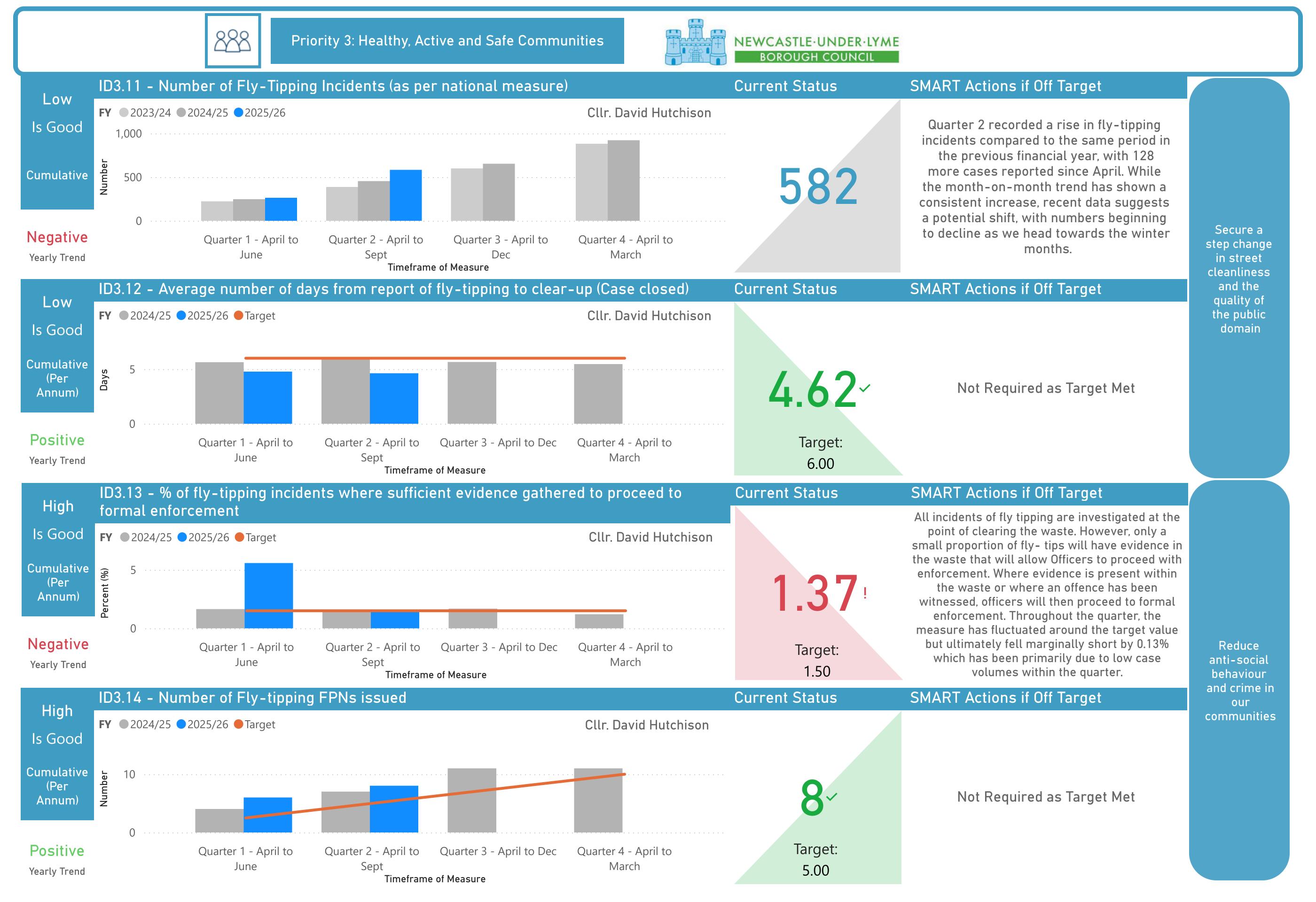
Priority 3: Qtr.2 Trend Direction of PI's Compared to Previous Quarter

NegativePositiveNo Change



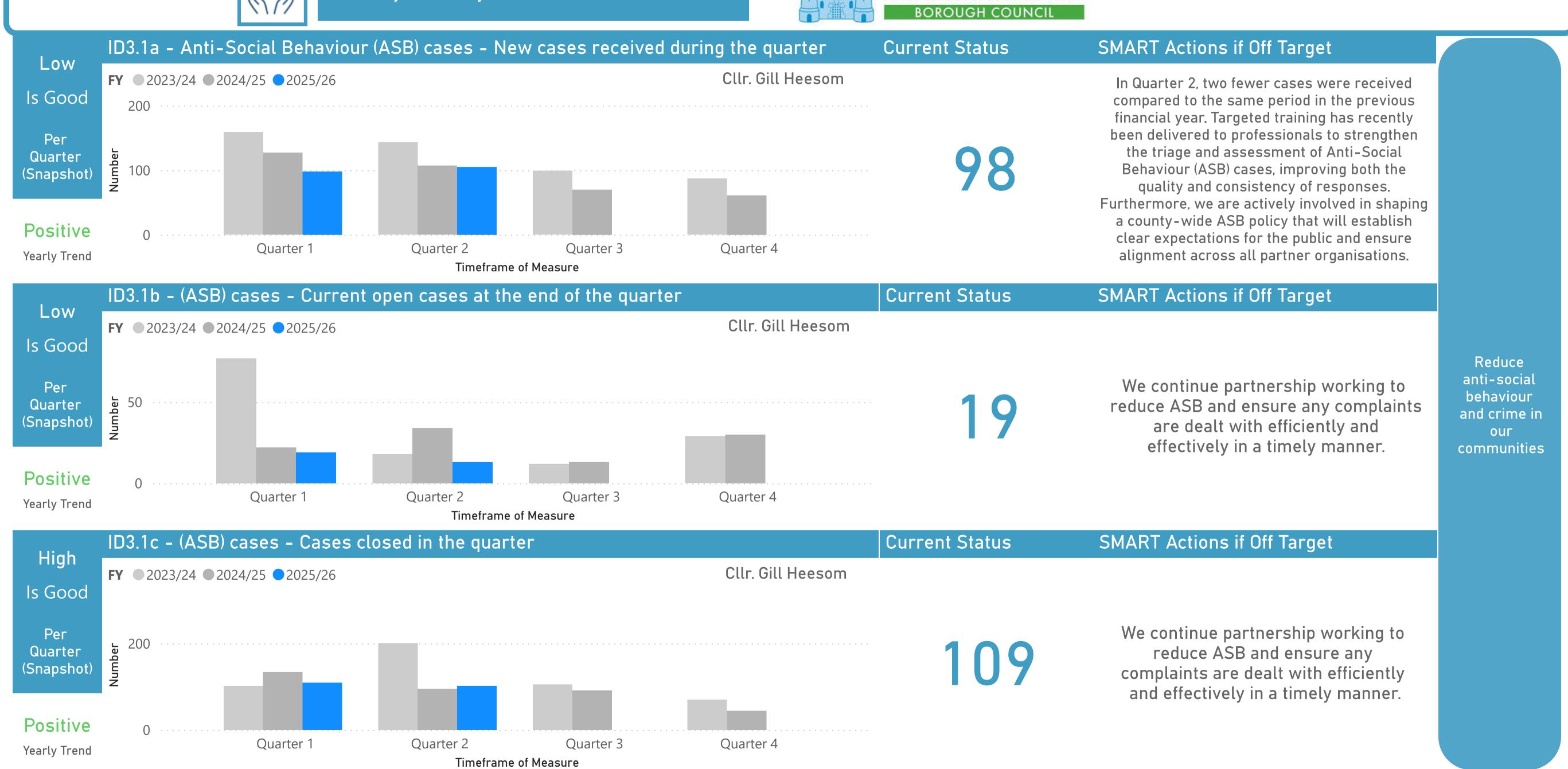






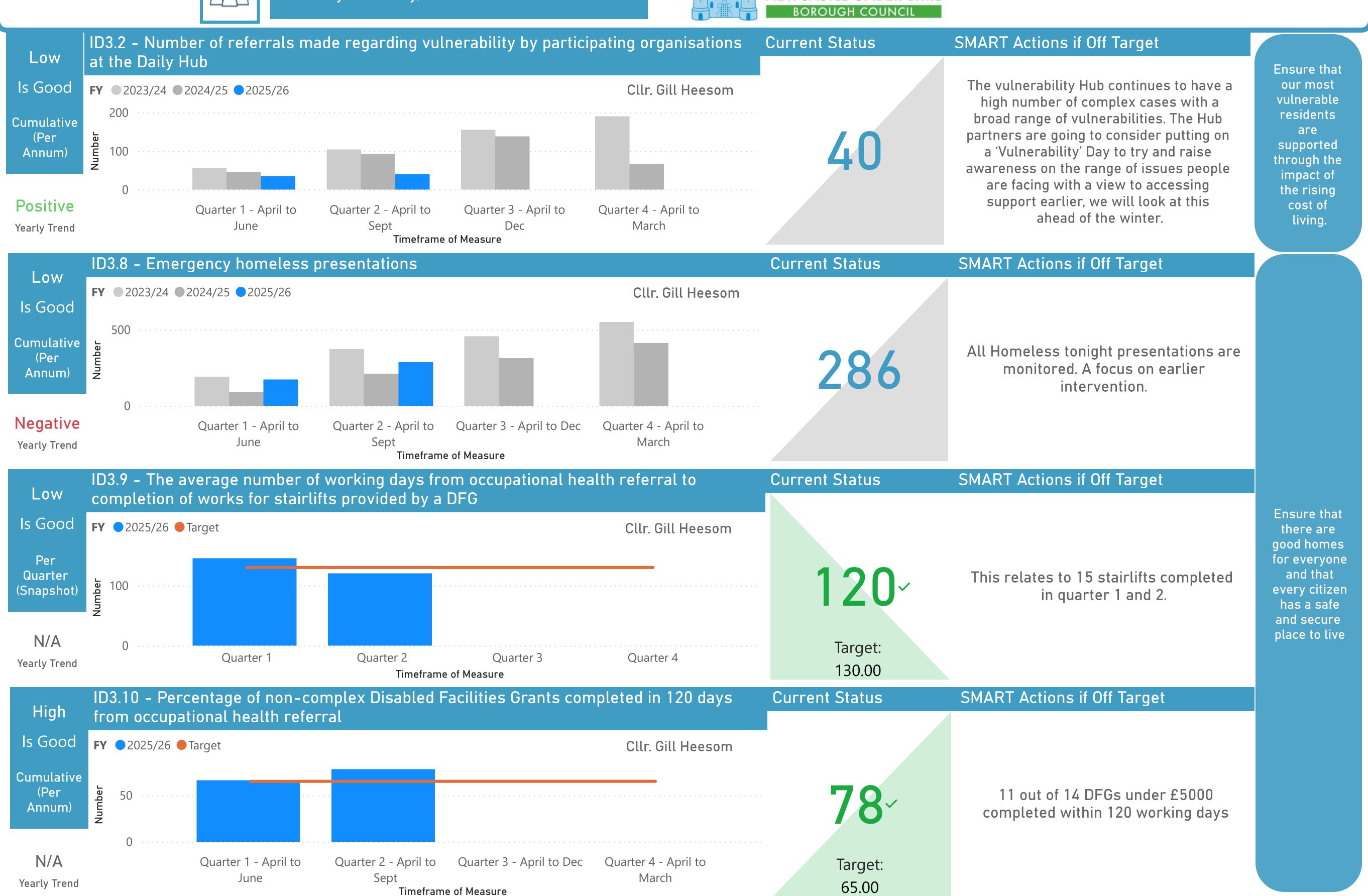


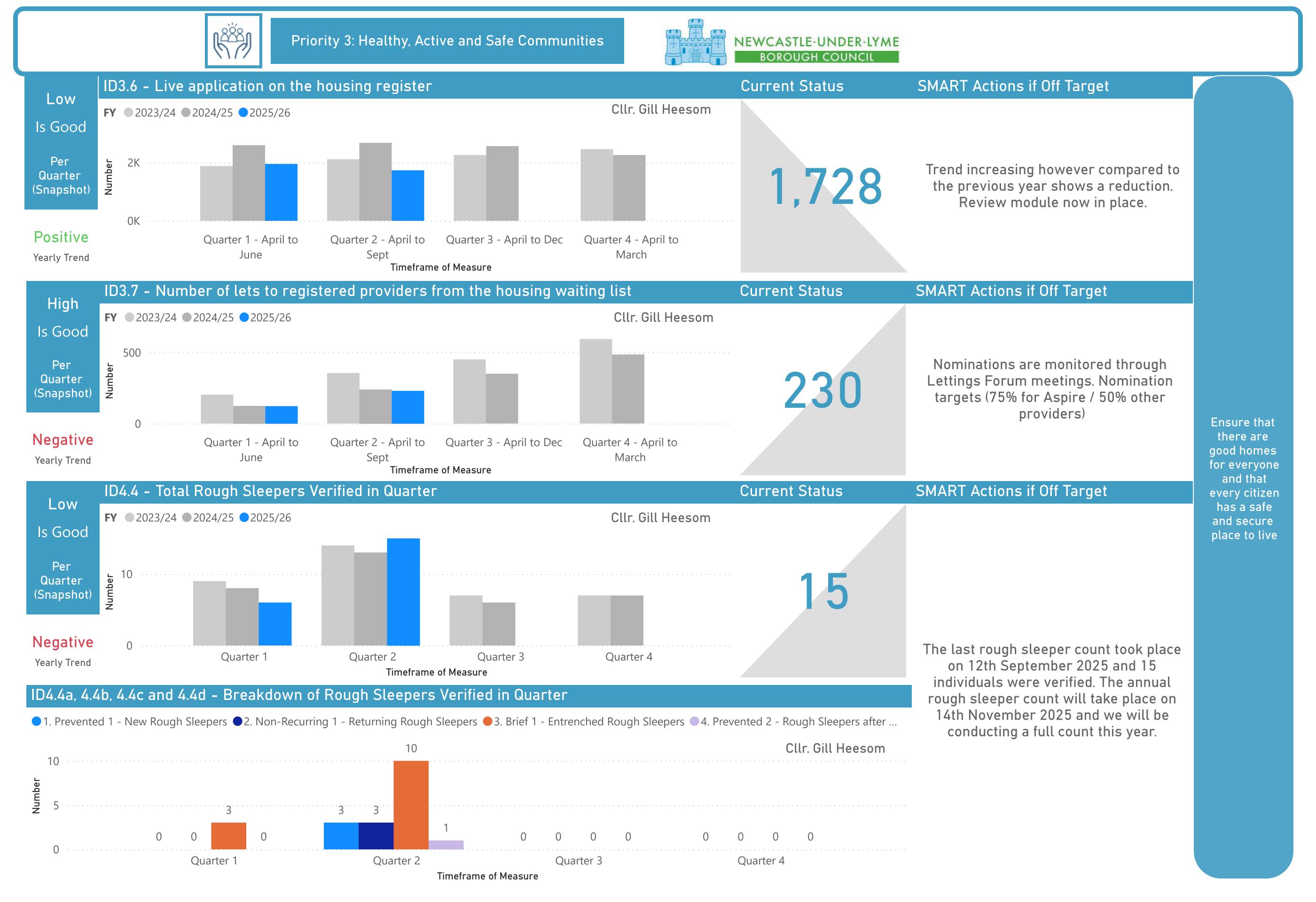
















Project Status Split for Priority 3.

Project/Action is Progressing as Expected

Project/Action is Completed

Project/Action is Completed

Project/Action is Completed

3

3					
Portfolio Holder	Service Area	Action	Corporate Objective	Status report	Commentary on progress
Cllr. Gill Heesom	Neighbourhoods	Build on our work with Staffordshire Police	Reduce anti-social behaviour and crime in our communities	Project/Action is Progressing as Expected	Work is continuing successfully with crime/ASB rates reducing for the second year in succession. Projects which are being funded by PFCC Community Safety Fund have been commissioned and are progressing on schedule. Joint enforcement of the town centre PSPO is continuing successfully.
Cllr. Craig Skelding	 Commercial Delivery Neighbourhoods 	Delivering an economic and cultural legacy from the celebration of the borough's 850th anniversary in 2023.	Delivering an economic and cultural legacy from the celebration of the borough's 850th anniversary in 2023.	roject/Action is Completed	Project/Action has been completed.
Cllr. David Hutchison	 Neighbourhoods 2. Sustainable Environment 	Expansion of the street warden scheme and the creation of neighbourhood delivery teams.	Secure a step change in street cleanliness and the quality of the public domain	roject/Action is Completed	Project/Action has been completed.
Cllr. David Hutchison	Sustainable Environment	Further increasing recycling rates across the borough with a particular focus on food waste	Further increasing recycling rates across the borough with a particular focus on food waste	Project/Action is Not Progressing as Expected	The roll out of additional recycling provision to flats including separate food waste is progressing on track. With this complete the Council will have met all of its statutory comitments under Simpler Recycling far earlier than the 2027 deadline. That said recycling rates have not increased as hoped, largely due to lower garden waste tonnage following the hot summer. Dry Recycling and food waste continue to perform well.
Cllr. Simon Tagg	1. Strategy, People and Performance 2. Neighbourhoods	Work collaboratively with the Newcastle Partnership	Ensure that our most vulnerable residents are supported through the impact of the rising cost of living.	Project/Action is Progressing as Expected	The partnership is well attended and seen as a positive information sharing forum resulting in collaborative approaches to problem solving. A recent event focused on Kidsgrove considered a number of key matters affecting residents in the Borough which resulted in thematic analysis of outcomes. Action planning continues in response to the identified themes.
Cllr. Craig Skelding	Neighbourhoods	Work with partners to develop effective community bodies	Support the development of community solutions to local problems	Project/Action is Progressing as Expected	The Civic Pride initiative is progressing well, with events held in every neighbourhood in the Borough over the last year and good levels of community engagement. A number of community groups have been supported with local projects and initiatives and the Civic Pride Investment Fund has supported 8 projects so far in its first 3 months of operating.



Priority 4: Town Centres for All



Priority 4: Performance Indicators Current Status Contextual Target Met

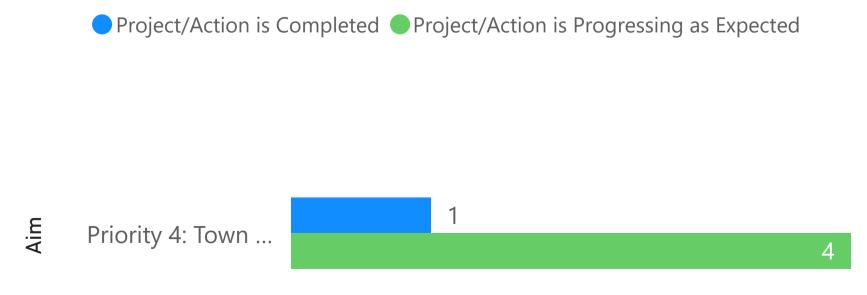
Corporate Objective	Count
Increasing the number of people living, working and using Newcastle town Centre	3
Total	3

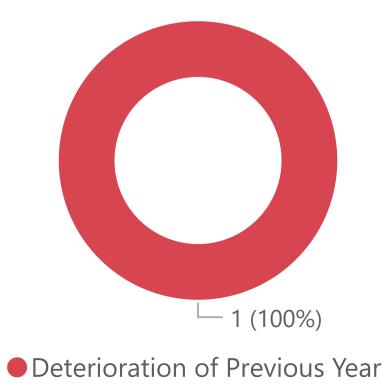
Smart Narrative

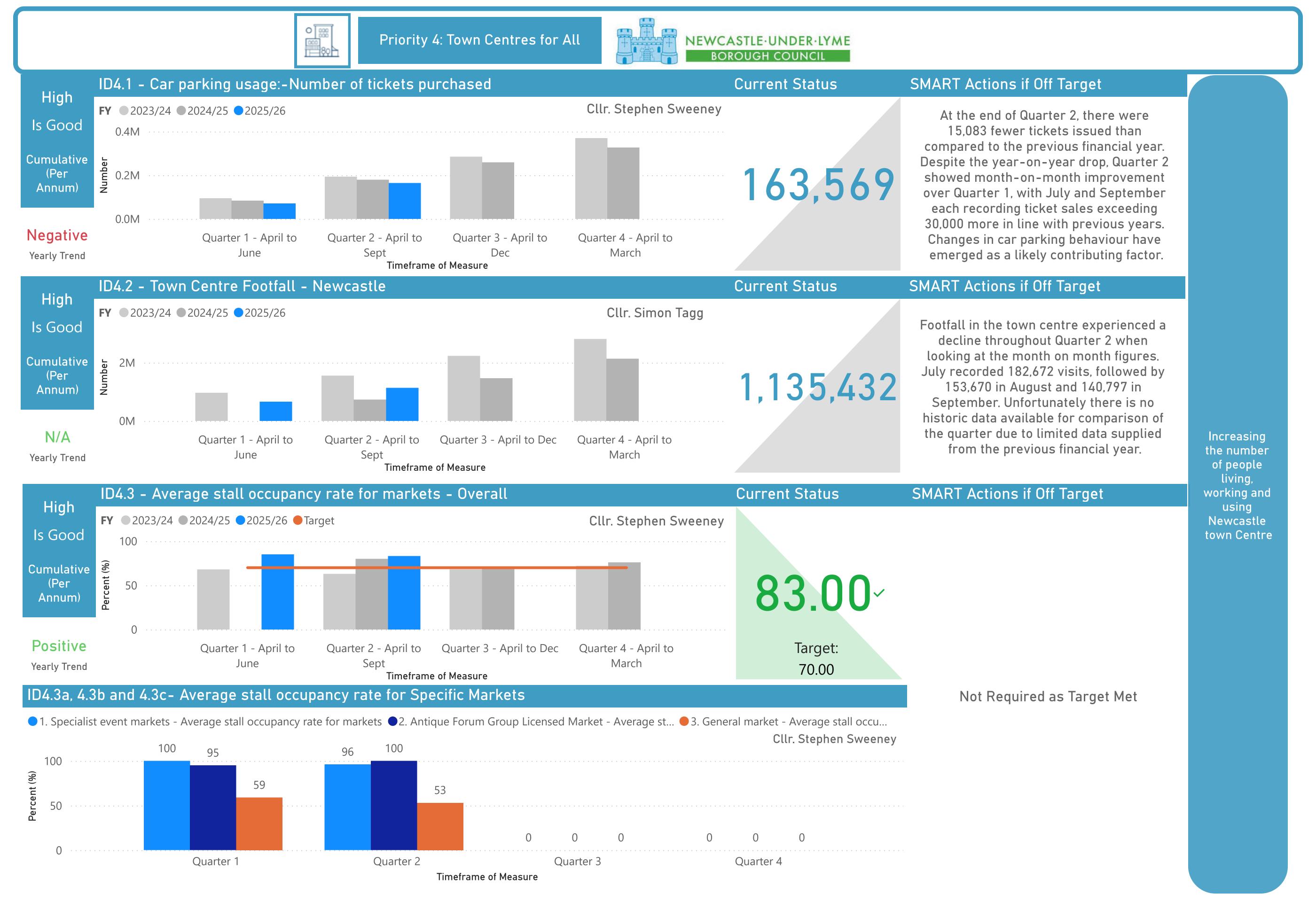
- A total of 1 measures were assigned targets this quarter. Of these, 100% achieved their targets.
- An additional 2 measures were contextual and therefore did not have set targets.
- 1 measure showed a decline in performance when compared to the previous year, with the other measure having no historic data to compare against.
- 1 projects/actions has been completed, with all other project/actions progressing as expected this quarter, with further details provided within this report.

Priority 4: Summary Project Status Split

Priority 4: Qtr.1 Trend Status of PI's Compared On Same Qtr in the Previous Financial Year









market programme

Priority 4: Town Centres for All



Project Status Split for Priority 4.

Project/Action is Progressing as Expected

Project/Action is Completed

1

4					
Portfolio Holder	Service Area	Action	Corporate Objective	Status report	Commentary on progress
Cllr. Stephen Sweeney	 Commercial Delivery 2. Planning 	Redeveloping Midway car park to provide aspirational town centre residential accommodation	Increasing the number of people living, working and using Newcastle town centre	Project/Action is Progressing as Expected	Legal agreements are being drafted to enable the main construction programme to begin and discussions are ongoing with Homes England regarding making a contribution to the cost of the scheme.
Cllr. Stephen Sweeney	1.Neighbourhoods2. CommercialDelivery	Developing a Town Centre Strategy for Kidsgrove	Encourage visitors and support local businesses in Kidsgrove	★ Project/Action is Completed	Project/Action has been completed.
Cllr. Stephen Sweeney	Commercial Delivery	Redevelopment of Ryecroft Site	Continuing to work with key partners to deliver the redevelopment of opportunities across the borough	Project/Action is Progressing as Expected	Enabling works have started on site. Legal agreements are being drafted to enable the main construction programme to begin and discussions are ongoing with Homes England regarding a contribution to the cost of the scheme.
Cllr. Stephen Sweeney	Commercial Delivery	Redevelopment of York Place	Continuing to work with key partners to deliver the redevelopment of opportunities across the borough	Project/Action is Progressing as Expected	Legal agreements are being drafted to enable the main construction programme to begin and discussions are ongoing with Homes England regarding making a contribution to the cost of the scheme.
Cllr. Stephen Sweeney	Neighbourhoods	Further enhance the historic market and public realm and boost our signature specialist	Further enhance the historic market and public realm and boost our signature specialist	Project/Action is Progressing as Expected	Public realm work is programmed to be completed in October/November 2025 and a programme of specialist market events is in place for the lead up to Christmas.

market programme